



JACKSONVILLE COMMUNITY COUNCIL, INC. ANNUAL REPORT

"Today we see progressive cities everywhere trying to find a means by which to engage their communities in a discussion of key local issues. For more than thirty years, JCCI has successfully provided us with just such a vehicle fostering dynamic community wide civic engagement and we have all benefitted from the process." –

J.F. Bryan IV, community steward



JACKSONVILLE COMMUNITY COUNCIL INC.

Letter from the Board President



I have commented to the JCCI Board recently that my year as president of this outstanding organization has not turned out as I had planned when I was President-elect. We were excited in early summer, by the selection of city finances as our next community study topic and

also by the good fortune to recruit J.F. Bryan IV to chair it. But as Mr. Bryan often states in his comments about that extraordinarily successful study, no one told him when he was recruited that a world financial crisis and great recession were about to happen on his watch.

We have been fortunate at JCCI that more than a decade ago my predecessors had the foresight to build a reserve fund to cushion the impact of financial emergencies. My immediate predecessor, Helen Jackson, and Allan Geiger before her, had the foresight to anticipate financial challenges in the future and to help our Board focus on delivering our core programs and retaining as many of our highly qualified staff as possible so the quality of our work would not diminish. We also called out to our members, friends and supporters to help sustain us. We are extremely grateful for the many individuals, businesses, corporations, foundations and organizations who stepped up to support us despite this very difficult economic environment.

Even as the financial tempest tossed us around, I could not be more pleased with the work that has been accomplished by JCCI volunteers and staff this year. We met every commitment and delivered every program on time and on target. Our community study, *Our Money, Our City – Financing Jacksonville's Future* has been cited by the President of the duPont Fund as one of the

best studies JCCI has ever done. Thanks to chair J.F. Bryan IV and his very talented and diverse study committee, the report was presented to the community and elected leaders at a pivotal time in the city budget process. It is cited regularly by our Mayor, City Council members and key stakeholders in the city finance debates. The media coverage has been unprecedented.

We also broke new ground with our 2008 Race Relations Progress Report, thanks to champions like Blue Cross Blue Shield, CSX and AT&T who helped fund the first-ever inclusion of our Hispanic community in our quadrennial community survey. The results illuminated important insights into the fastest growing segment of our population. Attorney and Hispanic Chamber of Commerce Chair Giselle Carson chaired the review committee for the report and presented it to a crowd of more than 1,400 people during the Annual Martin Luther King Jr. Breakfast in January 2009.

JCCI Forward did not miss a beat this year under the leadership of chair Marcus Haile and his successor, Lee Brown. Volunteers stepped up to take on new workloads caused by staff reductions. They completed a full series of trainings, issue forums and special events – all focused on fulfilling their mission of empowering emerging leaders to effect positive change. This group of young people should give us all great hope and confidence for our community's future.

Please accept my personal thanks to our hard-working Board, our dedicated and talented staff and our marvelous community volunteers for weathering what I fear is only the first year of fiscal storm. Special thanks also to our Council of Stewards, corporate and nonprofit partners and the community at large for helping to keep the promise of JCCI alive.



2008-2009 JCCI BOARD OF DIRECTORS

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HISTORY

JCCI was created in 1975 as a result of the Amelia Island Community Planning Conference to examine community issues by bringing together a broad cross-section of the population. In its 34 years, JCCI has provided a forum and a structure through which groups of informed, concerned citizens have made a difference in public policy decisions. When enough people care to act, the course of an entire city can change.

MISSION STATEMENT

Jacksonville Community Council Inc. (JCCI) is a nonpartisan civic organization that engages diverse citizens in open dialogue, research, consensus building, advocacy and leadership development to improve the quality of life and build a better community in Northeast Florida and beyond.

1974 AMELIA ISLAND CONFERENCE DELEGATES

Ernie Allen **Edward Baker** James Baker William Birchfield **Guy Botts** Bruce Bower Richard Bowers Lew Brantley J. Shepard Bryan John Buchanan James Burnette Joe Carlucci **Thomas Carpenter** Dale Carson Jack Chambers Dr. Yank Coble Joe Considine Guy Craig J.J. Daniel J.E. Davis Vera Davis DeWitt Dawkins

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Homer Humphries Earl Huntley **Donald Ingram** Andrew Johnson Walter Ketcham Fran Kinne Edward Lane Helen Lane Susan LeMaistre Chauncey Lever Jack McCormack Dr. James McGibony Rev. Rudolph McKissick Walter McRae Donald Martin Sallye Mathis Nina Matson Gene Miller Claude Mullis Rev. Gene Parks Frank Priestly Melvin Reid

Alvin Richer James Rinaman Andew Robinson John Rosenblum Johnny Sanders Robert Schellenberg William Scheu Gert Schmidt Fred Schultz Robert Shircliff Mary Singleton J.P. Smith John Smith Eddie Mae Steward Hans Tanzler Samuel Tucker Ashley Verlander Carolyn Vernier William Webb Nate Wilson James Winston Robert P.T. Young A.P. Zechella

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J.J. Daniel
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Mary Ellen Smith
Allan T. Geiger
Helen D. Jackson



LETTER FROM THE EXECUTIVE DIRECTOR

We are engaged in a debate – nationally and locally – about the fundamental role of government in our lives. And it isn't pretty.

It did not take the arrival of a watershed birthday or a little red, white and blue card from the federal government to make the health care ruckus personally relevant. It was my knees. Neither did I need to read the letters to the editor in the Times-Union or attend a single nonprofit agency rally protesting the continued decimation of local government investments in its social safety net, cultural underpinnings or infrastructure. I just look at JCCI's funding trends.

This year JCCI has had a front row seat to watch a 230-year old struggle rekindle some of the passions associated with our national struggle over... what? Big versus small government? Republicans versus Democrats? Personal freedom versus nanny state? Majorities versus minorities? Civil discourse versus vitriol? It is not always a comfortable seat to be in. It might be if this was an academic exercise and we were on the sidelines as spectators. However, we are sitting in the front row of a bus whose destination is not clear.

With this annual report, we enter a Milestone Year – JCCI's 35th anniversary, our 25th year publishing the international gold standard in community indicators, the Quality of Life Progress Report and our 10th year of JCCI Forward, building tomorrow's engaged and informed community stewards. We do so riding the crest of what has been called one of JCCI's most important studies– but with very little funding for it. We enter this year with the debut of a technological upgrade to our quality of life indicators reporting, dubbed Community Snapshot, that has been described as "brilliant" – yet with outside financial support from the city and others slashed.

How then, with these successes, do we maintain our relevance and service to the community in these difficult financial times? Our response is to reinvent ourselves, while keeping true to our core skills of research, facilitation and advocacy; while retaining our core values of integrity, inclusiveness, objectivity, excellence and innovation. We have put additional focus on our contracting services through the creation of CommunityWorks, our new contracting arm, as well as expanded sponsorship opportunities to help raise essential funds. We are taking a much more aggressive approach to grant applications, including those with collaborative partners.

We will not be doing business as usual, but we will still be in business as long as there are concerned citizens who care enough about their community to invest and participate in it.

JCCI receives funds from various sources. We strive for credibility, objectivity and independence in our work, thus diverse support is essential. In fiscal year 2008, JCCI members and the local business community provided 43 % of our funds. United Way of Northeast Florida contracts with JCCI for research and partners with the City of Jacksonville to update our local indicator reports. Contracts for services and special grant supported projects generate supplemental income. Like so many others, JCCI's investments took significant losses. Although not reflected, the thousands of volunteer hours donated each year are one of JCCI's most important resources.

\$375 571

SUPPORT AND REVENUE

Contributions - Members & Corporations

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United Way of Northeast Florida, Inc	195,224
Public Service Grant from City of Jacksonville	96,978
Other Contracts	290,417
Investment Income	17,506
Realized/Unrealized Gain (Loss) on Investment	(104,054)
Other Income	12,698
Total Support and Revenue	\$884,340
<u>EXPENSES</u>	
Program Services:	
Community Planning and Development	\$793,761
Cupport Condoor	

Support Services:

Management and General

Fundraising

Total Expenses

Increase/(Decrease) in Net Assets

117,314

51,676

\$962,751

(\$78,411)

Statement of Support, Revenue, Expenses and Changes in Fund Balances Year Ending September 30, 2008.



JCCI COUNCIL OF STEWARDS

JCCI Stewards are leaders who are linked by a strong community spirit and belief in JCCI's purpose and mission. They are an exceptional resource of experience who share their wisdom and provide financial support that helps sustain our organization.

Membership is granted to individuals who pledge gifts of \$5,000 or more across three years. Stewards participate as time permits. Two receptions are held each year at the home of a fellow Steward with a distinguished guest speaker amid spirited discussion.

In 2009, former Secretary of Health and Human Services, Tommy Thompson, shared his insights on the health care dilemma facing our nation at a winter reception. J.F. Bryan IV spoke candidly of JCCI's study of city finance this spring.

As needed, a small group of Stewards is brought together to test the feasibility of plans under consideration. Stewards are encouraged to participte when able and we keep them well informed of the challenges JCCI is facing and accomplishments that are made.



Allan T. Geiger, Vice President of Stewards, and Tommy Thompson, former Secretary of Health and Human Services



Founding members Bob Shircliff and Jim & Gloria Rinaman

2008-2009 Council of Stewards

Dave & Robin Albaneze Don & Carol Anderson Ron Autrey Ted Baker Helen & David Balz Bruce E. Barcelo Joey D. Batchelor W.O. & Dana Birchfield Bill Brinton J.F. Bryan IV Mary Ann & Shepard Bryan Betty S. Carley Charles "Bucky" Clarkson John R. Cobb Shereth & Yank Coble Betsy Cox Glenda & Skip Cramer Lad Daniels Isabelle & Bob Davis Laurie & Linda DuBow Anita & Allan Geiger W.C. & Susan Gentry

Fionnuala Geoghegan Lenora & Norman Gregory Robert G. Harmon Elizabeth & Robert Head Ed & Pat Hearle David Hicks Corinne Hodak Patricia & Wayne Hogan Helen D. Jackson Becky & Walter Jewett Allison Korman Joy & Howard Korman Pam & Michael Korn Barney & Edward Lane Helen Lane Carla & Jim Marlier Julie & Bill Mason Elizabeth Means Jay Monahan Lisa Moore Michael Munz Mr. & Mrs. Russell B. Newton Jr.

Steve Pajcic Pamela Y. Paul Thomas F. Petway III Gloria & Jim Rinaman Patricia & John Rutherford Fred Schultz Theresa & Steve Sherman **Bob & Carol Shircliff** Mary Ellen Smith Helen & Bob Spohrer Brooke & Hap Stein David Stein Steve Suddath Caroline & David Swain Dorcas G. Tanner C.D. Towers, Jr. Mary Jane & Jack Uible Tom Van Berkel Jennifer & MaliVai Washington J. Wayne & Delores Barr Weaver Kathy & Jerry Weedon Susan & A. Quinton White, Jr. Jim Winston



COMMUNITY STUDY RESULTS

Our Money, Our City: Financing Jacksonville's Future

Jacksonville is facing a financial crisis which threatens its sustainability, the result of a perfect storm created by chronic short-term financial planning; grossly underfunded city pension funds; and actions by state and federal governments that hurt local government budgets - all during the world's worst economic downturn since the Great Depression.

These results were among the findings of more than 50 concerned citizens who made up the JCCI City Finances Study Group, chaired by J.F. Bryan IV. The group met weekly for nearly eight

months, hearing presentations from 35 different resource speakers and receiving a thorough indoctrination into the complex arena of city budgets and finances.

A series of recommendations were developed for correcting the financial crisis, including increasing revenue and/or decreasing expenditures; creating a dedicated funding source for infrastructure requirements; and reducing unfunded pension liabilities to a sustainable level.

The Study Group also learned that impeding the city's ability to solve its financial issues is an insufficient level of public trust in the governing process which transcends changes in administrations. To address this, recommendations were offered for promoting greater citizen involvement in local government and adoption of more transparent processes that measure performance and communicate progress.



The study was released to the community on June 10 at the Downtown Library, and a two-year implementation period began thereafter. Providing important continuity from the study process, J.F. Bryan IV is chairing the 59-member Advocacy Task Force that is charged with advocating for the implementation of the study's seven recommendations. Prominent civic leaders (Pat Hannan, Jack Diamond, John Anderson and Jim Rinaman) have been enlisted to chair the Task Force's four subcommittees.

"JCCI's work in our community is to be applauded. Their track record for tackling the tough issues will help chart our city's financial future."

- John Peyton, Mayor of Jacksonville

SSUES & ANSWERS

JCCI hosts a series of lunchtime Issues and Answers forums, focusing on a different topic of current interest each month. Issues and Answers sessions are open to JCCI and JCCI Forward members only. Attendees are encouraged to bring a brown bag lunch. The sessions held and guest speakers this year included:

When the Well Runs Dry...Fixing Florida's Water Crisis

Kirby Green, Executive Director, St. Johns Water Management District – October 2008 JaxPort and Jacksonville's Future

Dave Kauffman, Senior Director of Planning and Properties, JaxPort – January 2009 *Changing Foster Care as We Know It*

Nancy Dreicer, Regional Director, Department of Children & Families – February 2009 Kids, Computers and Cyber Crime

Theresa Hunnewell, Cyber Crime Unit, State Attorney's Office – March 2009 *Preventive Health...Pay Now or Pay Later*

Dr. Robert Harmon, Duval County Health Department – April 2009

The Case for Early Learning

Susan Main, Executive Director, Early Learning Coalition of Duval County – May 2009 STD's and HIV...How Can We Stop the Epidemic

Chip Seaman, Area Four STD Program Manager & Floren Fisher, STD Nurse Specialist – June 2009

Our City, Our Money: Financing Jacksonville's Future

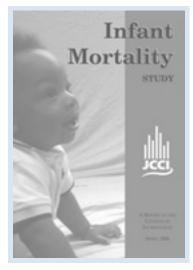
J.F. Bryan IV, JCCI City Finances Study Chair – July 2009

An Update on Jacksonville Journey

W.C. Gentry, School Board/Jacksonville Journey Oversight Committee - August 2009



IMPLEMENTATIONS



INFANT MORTALITY

The Infant Mortality Advocacy Task Force, led by Rev. Tom Rodgers, reaches the mid-way point of its two-year project. Working to reduce the alarming infant mortality rates in Jacksonville, this group is divided into five subcommittees with each assigned one or more of the study's recommendations for implementation. Positive results to date include: enlisting local hospitals to work toward "baby friendly" designation (dedicated effort to promote breastfeeding); a professionally-produced public awareness campaign to mobilize the African American community to address infant mortality; improvements in Medicaid processing for pregnant women; an awareness program being led by local Rotary Clubs to promote safe sleep practices; and focused attention on fatherhood issues and the role of males in the lives of their children through several community-wide initiatives.



AIR QUALITY:

ENERGY, ENVIRONMENT AND THE ECONOMY

Significant progress has been realized during the two-year term of the Air Quality Advocacy Task Force, chaired by Don Anderson. The group completes its work in October, and counts among its most significant achievements the following: creation of a Sustainability Officer by the City of Jacksonville; adoption of a City Green Buildings Ordinance; JEA's initiation of a compact fluorescent light bulb (CFL) distribution program; creation of a Jacksonville chapter of the national Clean Cities Program; and ever-increasing support for regional transportation and land-use planning.

A final report on the work of the Task Force will be released to the community in the fall of 2009.

"In my judgment this is the preeminent nonpartisan civic organization in the country." - Suzanne Morse, author, Smart Communities

Special Programs

Race...the Power of an Illusion:

Attendees at this February 3, 2009 evening event viewed a powerful film focusing on how we divide ourselves by our differences. A facilitated discussion followed the film.

Presented in collaboration with OneJax and the Jacksonville Human Rights Commission Study Circles.

Real Talk, Real Change:

A community town hall meeting held July 7, 2009 at WJCT studios providing a substantive dialogue on the issues and biases preventing fathers and mothers from raising their children together.

A collaborative effort of *E3 Business Group* and the JCCI Infant Mortality Task Force.



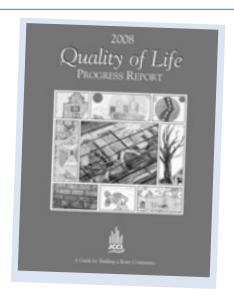


QUALITY OF LIFE PROGRESS REPORT

The release of JCCI's 2008 Quality of Life Progress Report was held January 28 at the Main Library. The 24th edition outlines clear priorities for action in Jacksonville and Northeast Florida for the coming year.

To read the full report, go to www.jcci.org and click on Indicators.

The report includes 111 indicators that reflect trends in nine areas: Achieving Educational Excellence; Growing a Vibrant Economy; Preserving the Natural Environment; Promoting Social Wellbeing and Harmony; Enjoying Arts, Culture and Recreation; Sustaining a Healthy Community; Maintaining a Responsive Government; Moving Around Efficiently; and Keeping the Community Safe.





Mike Hightower answers questions from the media.

The indicators serve as warning signs and as tools to encourage and promote positive change. The Quality of Life Progress Report provides information about the status of the community and collective well-being. When people are familiar with the indicators they are able to make more informed decisions and build a better community.

Mike Hightower, 2009 Chair of the Jacksonville Regional Chamber of Commerce, chaired the citizen review committee in November 2008.

RACE RELATIONS PROGRESS REPORT

JCCI released its fourth annual Race Relations Progress Report during the annual Martin Luther King Jr. Breakfast at the Prime Osborn Convention Center. JCCI's Race Relations Progress Report is an objective tool for tracking progress, prioritizing action and stimulating institutional change in six areas of documented racial disparity: Education, Income and Employment, Housing, Health, Criminal Justice and the Political Process.

One of the 27 recommendations from the 2002 Beyond the Talk: Improving Race Relations study was to create an annual report card on race relations in Jacksonville.

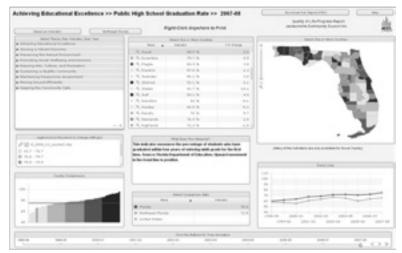
Giselle Carson chaired the 2008 Race Relations Progress Report review committee. This year's report included for the first time a detailed survey of Jacksonville's Hispanic/Latino community.





COMMUNITY SNAPSHOT

JCCI has launched Community Snapshot, an interactive web-based experience that brings real data, in real-time. The information people have come to rely on from the *Quality of Life* and *Race Relations Progress Reports* is now available online and updated instantly.



It is customizable to create charts and graphs to assist users who write a report, apply for a grant, make key decisions, advocate for change or are looking to make a difference in their neighborhood.

Maps provide contextual information to illustrate information in a given area. Graphs highlight important trends and charts allow users to make sense of the critical issues and concerns in their community.

Go to www.jcci.org and click on

Indicators to take a snapshot of your community today.

"[JCCI's community indicators project] is having a direct impact on community and government sustainability.

Their process was democratic, of manageable size, and well connected to local government."

- The Institute for Sustainable Development

HOW WE CAN HELP YOU

JCCI has launched CommunityWorks, building on its successes in facilitating positive change in Northeast Florida and beyond for the past 35 years.

JCCI's process for civic engagement and community improvement has been replicated in cities around the world. The model, named a Best Practice by the United Nations, brings citizens and governments together to understand community trends, develop collaborative strategies and implement sustainable solutions. The Pew Partnership for Civic Change announced that JCCI's work "is essential for every community" and named JCCI a "Solution for America."



JCCI is available to engage your local community around important issues and bring JCCI's reputation as an impartial, trusted convener to help sort through difficult decisions. We will help implement the JCCI model for lasting change – including research, consensus building, plan development, implementation and outcome measurement – to deal with an intransigent issue or to make good efforts even better.

Visit www.communityworks.us.com for more information about how we can help you.

United Nations: "[JCCI] has had a significant impact on the city by focusing attention and actions on key community issues. Moreover, there is an increasing trend in the development and use of local indicators by cities and communities worldwide."



JCCI FORWARD

JCCI *Forward* is a group of citizens from 25 to 45 years of age who develop their leadership and management skills to serve the commuity. Members participate in Issue Forums and Trainings to create practical solutions to local issues.

Forward participants are placed in key positions around the Jacksonville area, due to the essential skills and vital contacts they acquire. Many participants are now contributing members of other non-profit organization boards and hold elected offices in Florida. They attribute their success to the expertise gleaned from the program.

Several socials and networking opportunities are held to allow emerging talent to interact with existing community leaders. For more information concerning *Forward* and how you can be involved, visit www.jcci.org/forward.

TRAININGS

- How to Make Community Decisions:
 Consensus and Facilitation Skills
- How to be a Chair: Effective Meeting and Leadership Styles
- How to Make Ethical Decisions
- How to Communicate as a Leader
- Question, Persuade & Refer (QPR) Training

All A-Board Nonprofit Board Preparation Series:

- How to be a Board Member-Part One
- How to be a Board Member-Part Two
- How to be a Board Member-Part Three
- How to be a Treasurer: Reading the Numbers
- How to be a Fundraiser
- How to Sell Yourself & Your Organization

Issue Forums

Changing Times: The NEW Business of Local Nonprofits Globalization of Jacksonville: People, Perspectives & Perogies Women in Executive Leadership: A Crack in the Glass Ceiling?

2008-2009 JCCI Forward Executive Committee

Chair
Marcus Haile
Chair-elect
Lee Brown
Immediate Past Chair
Michael Connolly

Mickee Brown, Action Plan Chair Elexia Coleman-Moss, Social Chair Ajani Dunn, Member Circe LeNoble, Marketing Chair Jennifer Mansfield, Issue Forum Chair Katie Ross, Recruitment Chair Tatyana Ta, Training Chair Rhonda Williams, Member

Allison Korman, JCCI Forward Board Liaison



Executive Committee members with **Chris Fey**, CEO of U.S. Preventive Medicine, and title sponsor of JCCI *Forward*

Special Thanks to Friends of JCCI Forward



Karen & Oliver Barakat, Clanzenetta & Lee Brown, Jordan Crane, Jill and Peter Dame, Damien Dempsey, Shelly Fine, Fionuala Geoghegan, Marcus Haile, Circe & Shawn LeNoble, Jennifer Mansfield, Carla & James Marlier, Heather McEachen, Lashun Parker, Ed Perez, Ju'Coby Pittman Peele, Franklin Reinstine, Michelle Simkulet, Jerry Spinks, Lee Townsend, Richard N. Weber and Chris Wirth.



SPECIAL THANKS

JCCI acknowledges the strong community spirit of businesses, private foundations and organizations whose generous support helped make our success possible:

JCCI Annual Meeting

Deutsche Bank

JCCI Issues and Answers

Jacksonville Greyhound Racing Memorial Hospital Solantic

JCCI Forward

U.S. Preventive Medicine Bailey Publishing Baptist Health Fidelity Investments JAXPORT

Lewis, Longman & Walker P.A Nova Southeastern University Special Project Partners

Stellar

Visit Jacksonville WorkSource

Our Money, Our City:

Financing Jacksonville's Future

The Florida Times-Union W.C. and Susan Gentry The Community Foundation in Jacksonville Regions Bank

WJCT

For 34 years of partnering with JCCI in raising awareness of issues that impact the quality of life in Jacksonville.

Quality of Life Progress Report Funders

The City of Jacksonville United Way of Northeast Florida

Champions

The Community Foundation in Jacksonville

Community First Credit Union

Achieving Educational Excellence

CSX Corporation
Keeping the Community Safe

Haskell

Enjoying Arts, Culture, and Recreation

Florida Coastal School of Law Promoting Social Wellbeing and Harmony

The Lazzara Family Foundation Growing a Vibrant Economy

The MainStreet America Group

Maintaining a Responsive Government

St. Vincent's Healthcare
Sustaining a Healthy Community

Race Relations Progress Report

The Jacksonville Human Rights Commission Blue Cross and Blue Shield of Florida United Way of Northeast Florida AT&T of Florida

Suzanne Morse, in Smart Communities, says that "the type of dialogue created and the methods used by the Jacksonville Community Council Inc. are transferable to and usable in any community, whatever its composition, character, problems, and issues."



Friends of JCC

Ability Housing of NE FL Robert Abbott Edythe Abdullah Acosta Sales & Marketing Co. Afesa Adams Bernice & Henry Adams James Adams Karen Adler AFLCIO/IBEW LU 177 Oluyinka Ajirotutu Akel Logan Shafer **Architects** Robin & David Albaneze Robert Alderman Anthony Allegretti John Allmand Barry L. Allred American Hospice Management Marion Anderson Carol & Donald Anderson Carol Andrews Anheuser-Busch, Inc. Sidney F. Ansbacher Eve Apel Christine & Louis Arab Steven L. Arrington Chris Arsenault Eleanor & Garnett Ashby AT&T of Florida Auld & White Constructors, Inc. Lynette W. Austin Hilah & Ronald Autrey Benjamin Baeker Douglas Baer Bailey Publishing James F. Bailey, Jr. Ann & Ted Baker Baker Distributing Co. John D. Baker, III Stephen C. Baker Bob Baldwin Tabatha R. Ball Lindsey Ballas Helen & Dave Balz Bank of America Peter Banko **Baptist Health** Karen & Oliver Barakat Sandy L. Barata Jeptha F. Barbour Alexis Barbour Bruce Barcelo Kathy Barco Barco-Duval Daryl & Frank Barker Martha E. Barrett William B. Barnett Ronald D. Barton Sandy Bartow

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Jennifer Carper

Frank Carrico

Giselle Carson

Chris Carr

Lacree C. Carswell Adrienne M. Cartagena Betty & Bill Carley Ann Carter-Murphy Joan & Jay Carver Vickie Cavey Cecil W. Powell & Co. Toni Alison Chadwell June & Jack Chambers Warren Chandler Jennifer Chapman Charity, Inc. Lois & Alan Chepenik Katie Chimelewski Thomas T. Chiu Catherine Christie Gloria & San Chu City of Jacksonville Mike Clark Dawn Clarke Jeffrey Clements Kristin E. Clements Lee Ann Clements Dale Clifford Kathleen & James Clower John R. Cobb Shereth & Yank Coble Joshua Cockrell Luther Coggin Coggin Automotive Corp. **COJ-Special Events** Daphne Colbert Earl Colborn, Jr. Jeff Cole Vincent Collignon Susan Collins Tabitha Collins Comcast Cable Communications Vicky & Charles E. Commander, III Community Connections of Jacksonville Community First Credit Union of FL Cara & Michael Connolly Adrienne & Jarik Conrad Vilma Consuegra Jan Conwell Sandra & Bob Cook Nancy Cooley William M. Copley Peter Corbin Gary Corbitt Cornelius, Schou, Leone & Matteson, LLC Josephine & George Corrick Timothy J. Corrigan Margaret & John Corse Rena Coughlin

Ron Cross Frank J. Csar, III CSX Transportation, Inc. Nelson Cuba Jim Currow Jill & Peter Dame Richard D. Danford, Jr. Carol & Lad Daniels Dennis Dannacher Barbara Darby Gardner F. Davis Julia B. Davis Stan Davis Teresa H. Davlantes Taylor Day Donna & Tim Deegan Dolores S. DeFrank Kevin Delaney Frank Denton Kim Deppe Deutsche Bank John A. DeVault, III John J. Diamond Juan Diaz Jodi Dixon Dixon Hughes PLLC Leah Donelan Sara Dougherty Sally Howard Douglass Lee Draper Katheryne Drennon Ruby DuBose Linda & Lawrence DuBow Wyman Duagan Heather Duncan Mike Dunlavy Ajani Dunn Brenna M. Durden Stephen Durden **Duval County** Medical Society Ed Waters & Sons Contracting Co, Inc. Heidi Eddins Cindy & Dan Edelman **Chrissy Edmonds** Edna Sproull Williams Foundation Edward Waters College Edwards & Ragatz, P.A. John W. Edwards, Jr. Martin Edwards Nancy & Spence Edwards Thomas S. Edwards, Jr. George Egan Martha Eilerman ElderSource Ronald Elinoff Elkins Constructors Skip Elliott Pamela Elms Emily Balz Smith Glenda & Charles Cramer Foundation Sherry H. English Katie Ensign

ERS Engineering, Inc.

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The continued success of JCCI depends on the support of a membership diverse in race, age, gender, occupation and interests. Members participate in a variety of ways, and stay educated about community issues through our events and activities. JCCI is a 501(c)3 non-profit organization.

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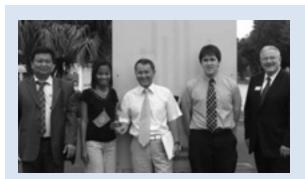
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