“Today we see progressive cities everywhere trying to find a means by which to engage their communities in a discussion of key local issues. For more than thirty years, JCCI has successfully provided us with just such a vehicle fostering dynamic community wide civic engagement and we have all benefitted from the process.” – J.F. Bryan IV, community steward
I have commented to the JCCI Board recently that my year as president of this outstanding organization has not turned out as I had planned when I was President-elect. We were excited in early summer, by the selection of city finances as our next community study topic and also by the good fortune to recruit J.F. Bryan IV to chair it. But as Mr. Bryan often states in his comments about that extraordinarily successful study, no one told him when he was recruited that a world financial crisis and great recession were about to happen on his watch.

We have been fortunate at JCCI that more than a decade ago my predecessors had the foresight to build a reserve fund to cushion the impact of financial emergencies. My immediate predecessor, Helen Jackson, and Allan Geiger before her, had the foresight to anticipate financial challenges in the future and to help our Board focus on delivering our core programs and retaining as many of our highly qualified staff as possible so the quality of our work would not diminish. We also called out to our members, friends and supporters to help sustain us. We are extremely grateful for the many individuals, businesses, corporations, foundations and organizations who stepped up to support us despite this very difficult economic environment.

Even as the financial tempest tossed us around, I could not be more pleased with the work that has been accomplished by JCCI volunteers and staff this year. We met every commitment and delivered every program on time and on target. Our community study, Our Money, Our City – Financing Jacksonville’s Future has been cited by the President of the duPont Fund as one of the best studies JCCI has ever done. Thanks to chair J.F. Bryan IV and his very talented and diverse study committee, the report was presented to the community and elected leaders at a pivotal time in the city budget process. It is cited regularly by our Mayor, City Council members and key stakeholders in the city finance debates. The media coverage has been unprecedented.

We also broke new ground with our 2008 Race Relations Progress Report, thanks to champions like Blue Cross Blue Shield, CSX and AT&T who helped fund the first-ever inclusion of our Hispanic community in our quadrennial community survey. The results illuminated important insights into the fastest growing segment of our population. Attorney and Hispanic Chamber of Commerce Chair Giselle Carson chaired the review committee for the report and presented it to a crowd of more than 1,400 people during the Annual Martin Luther King Jr. Breakfast in January 2009.

JCCI Forward did not miss a beat this year under the leadership of chair Marcus Haile and his successor, Lee Brown. Volunteers stepped up to take on new workloads caused by staff reductions. They completed a full series of trainings, issue forums and special events – all focused on fulfilling their mission of empowering emerging leaders to effect positive change. This group of young people should give us all great hope and confidence for our community’s future.

Please accept my personal thanks to our hard-working Board, our dedicated and talented staff and our marvelous community volunteers for weathering what I fear is only the first year of fiscal storm. Special thanks also to our Council of Stewards, corporate and nonprofit partners and the community at large for helping to keep the promise of JCCI alive.

2008-2009 JCCI BOARD OF DIRECTORS

President
A. Quinton White, Jr.
President Elect
Christine C. Arab
Secretary/Treasurer
Carla Marlier
Past President
Helen D. Jackson
Vice Presidents
David D. Balz
Lad Daniels
Allan T. Geiger
Patricia Hogan
Allison Korman
Judith Rodriguez
Members
Ronald A. Autrey
Vickie Cavey
Michael Connolly
Adrienne Conrad
Betsy Fallon
Judy Galindo
Mark Griffin
Marcus Haile
Edward F.R. Hearle
John Hirabayashi
Carol Hladki
Brenda Priestly
Jackson
Walter Jewett
William C. Mason
Suzanne Montgomery
Lisa V. Moore
Michael Munz
Ronald Natherson
Marsha Oliver
Bryant Rollins
Patricia Gillum Sams
Dwaine Stevens
Dorcas Tanner
Susan Towler
Tom Van Berkel
JCCI was created in 1975 as a result of the Amelia Island Community Planning Conference to examine community issues by bringing together a broad cross-section of the population. In its 34 years, JCCI has provided a forum and a structure through which groups of informed, concerned citizens have made a difference in public policy decisions. When enough people care to act, the course of an entire city can change.

### Mission Statement
Jacksonville Community Council Inc. (JCCI) is a nonpartisan civic organization that engages diverse citizens in open dialogue, research, consensus building, advocacy and leadership development to improve the quality of life and build a better community in Northeast Florida and beyond.

### 1974 Amelia Island Conference Delegates


### Past Presidents

We are engaged in a debate – nationally and locally – about the fundamental role of
government in our lives. And it isn’t pretty.
It did not take the arrival of a watershed birthday or a little red, white and blue card from
the federal government to make the health care ruckus personally relevant. It was my
knees. Neither did I need to read the letters to the editor in the Times-Union or attend a
single nonprofit agency rally protesting the continued decimation of local government
investments in its social safety net, cultural underpinnings or infrastructure. I just look at
JCCI’s funding trends.

This year JCCI has had a front row seat to watch a 230-year old struggle rekindle some of
the passions associated with our national struggle over . . . what? Big versus small government? Republicans
versus Democrats? Personal freedom versus nanny state? Majorities versus minorities? Civil discourse versus
vitriol? It is not always a comfortable seat to be in. It might be if this was an academic exercise and we
were on the sidelines as spectators. However, we are sitting in the front row of a bus whose destination is not clear.

With this annual report, we enter a Milestone Year – JCCI’s 35th anniversary, our 25th year publishing the
international gold standard in community indicators, the Quality of Life Progress Report and our 10th year of
JCCI Forward, building tomorrow’s engaged and informed community stewards. We do so riding the crest
of what has been called one of JCCI’s most important studies– but with very little funding for it. We enter
this year with the debut of a technological upgrade to our quality of life indicators reporting, dubbed
Community Snapshot, that has been described as “brilliant” – yet with outside financial support from the city
and others slashed.

How then, with these successes, do we maintain our relevance and service to the community in these diffi-
cult financial times? Our response is to reinvent ourselves, while keeping true to our core skills of research,
facilitation and advocacy; while retaining our core values of integrity, inclusiveness, objectivity, excellence
and innovation. We have put additional focus on our contracting services through the creation of
CommunityWorks, our new contracting arm, as well as expanded sponsorship opportunities to help raise
essential funds. We are taking a much more aggressive approach to grant applications, including those
with collaborative partners.

We will not be doing business as usual, but we will still be in business as long as there are concerned citizens
who care enough about their community to invest and participate in it.

JCCI receives funds from various sources. We strive for credibility, objectivity and independence in our work, thus
diverse support is essential. In fiscal year 2008, JCCI members and the local business community provided 43 %
of our funds. United Way of Northeast Florida contracts with JCCI for research and partners with the City of
Jacksonville to update our local indicator reports. Contracts for services and special grant supported projects
generate supplemental income. Like so many others, JCCI’s investments took significant losses. Although not
reflected, the thousands of volunteer hours donated each year are one of JCCI’s most important resources.
JCCI Stewards are leaders who are linked by a strong community spirit and belief in JCCI’s purpose and mission. They are an exceptional resource of experience who share their wisdom and provide financial support that helps sustain our organization.

Membership is granted to individuals who pledge gifts of $5,000 or more across three years. Stewards participate as time permits. Two receptions are held each year at the home of a fellow Steward with a distinguished guest speaker amid spirited discussion.

In 2009, former Secretary of Health and Human Services, Tommy Thompson, shared his insights on the health care dilemma facing our nation at a winter reception. J.F. Bryan IV spoke candidly of JCCI’s study of city finance this spring.

As needed, a small group of Stewards is brought together to test the feasibility of plans under consideration. Stewards are encouraged to participate when able and we keep them well informed of the challenges JCCI is facing and accomplishments that are made.

2008-2009 Council of Stewards

Dave & Robin Albaneze
Don & Carol Anderson
Ron Autrey
Ted Baker
Helen & David Balz
Bruce E. Barcelo
Joey D. Batchelor
W.O. & Dana Birchfield
Bill Brinton
J.F. Bryan IV
Mary Ann & Shepard Bryan
Betty S. Carley
Charles “Bucky” Clarkson
John R. Cobb
Shereth & Yank Coble
Betsy Cox
Glenda & Skip Cramer
Lad Daniels
Isabelle & Bob Davis
Laurie & Linda DuBow
Anita & Allan Geiger
W.C. & Susan Gentry
Fionnuala Geoghegan
Lenora & Norman Gregory
Robert G. Harmon
Elizabeth & Robert Head
Ed & Pat Hearle
David Hicks
Corinne Hodak
Patricia & Wayne Hogan
Helen D. Jackson
Becky & Walter Jewett
Allison Korman
Joy & Howard Korman
Pam & Michael Korn
Barney & Edward Lane
Helen Lane
Carla & Jim Marlier
Julie & Bill Mason
Elizabeth Means
Jay Monahan
Lisa Moore
Michael Munz
Mr. & Mrs. Russell B. Newton Jr.

Steve Pajcic
Pamela Y. Paul
Thomas F. Petway III
Gloria & Jim Rinaman
Patricia & John Rutherford
Fred Schultz
Theresa & Steve Sherman
Bob & Carol Shircliff
Mary Ellen Smith
Helen & Bob Spahrer
Brooke & Hap Stein
David Stein
Steve Suddath
Caroline & David Swain
Dorcas G. Tanner
C.D. Towers, Jr.
Mary Jane & Jack Uible
Tom Van Berkel
Jennifer & MaliVai Washington
J. Wayne & Deiorsa Barr Weaver
Kathy & Jerry Weedon
Susan & A. Quinton White, Jr.
Jim Winston
Jacksonville is facing a financial crisis which threatens its sustainability, the result of a perfect storm created by chronic short-term financial planning; grossly underfunded city pension funds; and actions by state and federal governments that hurt local government budgets - all during the world’s worst economic downturn since the Great Depression.

These results were among the findings of more than 50 concerned citizens who made up the JCCI City Finances Study Group, chaired by J.F. Bryan IV. The group met weekly for nearly eight months, hearing presentations from 35 different resource speakers and receiving a thorough indoctrination into the complex arena of city budgets and finances.

A series of recommendations were developed for correcting the financial crisis, including increasing revenue and/or decreasing expenditures; creating a dedicated funding source for infrastructure requirements; and reducing unfunded pension liabilities to a sustainable level.

The Study Group also learned that impeding the city’s ability to solve its financial issues is an insufficient level of public trust in the governing process which transcends changes in administrations. To address this, recommendations were offered for promoting greater citizen involvement in local government and adoption of more transparent processes that measure performance and communicate progress.

The study was released to the community on June 10 at the Downtown Library, and a two-year implementation period began thereafter. Providing important continuity from the study process, J.F. Bryan IV is chairing the 59-member Advocacy Task Force that is charged with advocating for the implementation of the study’s seven recommendations. Prominent civic leaders (Pat Hannan, Jack Diamond, John Anderson and Jim Rinaman) have been enlisted to chair the Task Force’s four subcommittees.

“JCCI’s work in our community is to be applauded. Their track record for tackling the tough issues will help chart our city’s financial future.”

– John Peyton, Mayor of Jacksonville

### COMMUNITY STUDY RESULTS

**OUR MONEY, OUR CITY: FINANCING JACKSONVILLE’S FUTURE**

JCCI hosts a series of lunchtime Issues and Answers forums, focusing on a different topic of current interest each month. Issues and Answers sessions are open to JCCI and JCCI Forward members only. Attendees are encouraged to bring a brown bag lunch. The sessions held and guest speakers this year included:

- **When the Well Runs Dry...Fixing Florida’s Water Crisis**
  - Kirby Green, Executive Director, St. Johns Water Management District – October 2008
- **JaxPort and Jacksonville’s Future**
  - Dave Kauffman, Senior Director of Planning and Properties, JaxPort – January 2009
- **Changing Foster Care as We Know It**
  - Nancy Dreicer, Regional Director, Department of Children & Families – February 2009
- **Kids, Computers and Cyber Crime**
  - Theresa Hunnewell, Cyber Crime Unit, State Attorney’s Office – March 2009
- **Preventive Health...Pay Now or Pay Later**
  - Dr. Robert Harmon, Duval County Health Department – April 2009
- **The Case for Early Learning**
  - Susan Main, Executive Director, Early Learning Coalition of Duval County – May 2009
  - STD’s and HIV...How Can We Stop the Epidemic
- **Our City, Our Money: Financing Jacksonville’s Future**
  - Chip Seaman, Area Four STD Program Manager & Floren Fisher, STD Nurse Specialist – June 2009
- **How Can We Stop the Epidemic**
  - J.F. Bryan IV, JCCI City Finances Study Chair – July 2009
- **An Update on Jacksonville Journey**
  - W.C. Gentry, School Board/Jacksonville Journey Oversight Committee – August 2009
IMPLEMENTATIONS

INFANT MORTALITY

The Infant Mortality Advocacy Task Force, led by Rev. Tom Rodgers, reaches the mid-way point of its two-year project. Working to reduce the alarming infant mortality rates in Jacksonville, this group is divided into five subcommittees with each assigned one or more of the study’s recommendations for implementation. Positive results to date include: enlisting local hospitals to work toward “baby friendly” designation (dedicated effort to promote breastfeeding); a professionally-produced public awareness campaign to mobilize the African American community to address infant mortality; improvements in Medicaid processing for pregnant women; an awareness program being led by local Rotary Clubs to promote safe sleep practices; and focused attention on fatherhood issues and the role of males in the lives of their children through several community-wide initiatives.

AIR QUALITY:
ENERGY, ENVIRONMENT AND THE ECONOMY

Significant progress has been realized during the two-year term of the Air Quality Advocacy Task Force, chaired by Don Anderson. The group completes its work in October, and counts among its most significant achievements the following: creation of a Sustainability Officer by the City of Jacksonville; adoption of a City Green Buildings Ordinance; JEA’s initiation of a compact fluorescent light bulb (CFL) distribution program; creation of a Jacksonville chapter of the national Clean Cities Program; and ever-increasing support for regional transportation and land-use planning.

A final report on the work of the Task Force will be released to the community in the fall of 2009.

SPECIAL PROGRAMS

Race…the Power of an Illusion:
Attendees at this February 3, 2009 evening event viewed a powerful film focusing on how we divide ourselves by our differences. A facilitated discussion followed the film.

Presented in collaboration with OneJax and the Jacksonville Human Rights Commission Study Circles.

Real Talk, Real Change:
A community town hall meeting held July 7, 2009 at WJCT studios providing a substantive dialogue on the issues and biases preventing fathers and mothers from raising their children together.

A collaborative effort of E3 Business Group and the JCCI Infant Mortality Task Force.
QUALITY OF LIFE PROGRESS REPORT

The release of JCCI’s 2008 Quality of Life Progress Report was held January 28 at the Main Library. The 24th edition outlines clear priorities for action in Jacksonville and Northeast Florida for the coming year.

To read the full report, go to www.jcci.org and click on Indicators.

The report includes 111 indicators that reflect trends in nine areas: Achieving Educational Excellence; Growing a Vibrant Economy; Preserving the Natural Environment; Promoting Social Wellbeing and Harmony; Enjoying Arts, Culture and Recreation; Sustaining a Healthy Community; Maintaining a Responsive Government; Moving Around Efficiently; and Keeping the Community Safe.

The indicators serve as warning signs and as tools to encourage and promote positive change. The Quality of Life Progress Report provides information about the status of the community and collective well-being. When people are familiar with the indicators they are able to make more informed decisions and build a better community.

Mike Hightower, 2009 Chair of the Jacksonville Regional Chamber of Commerce, chaired the citizen review committee in November 2008.

RACE RELATIONS PROGRESS REPORT

JCCI released its fourth annual Race Relations Progress Report during the annual Martin Luther King Jr. Breakfast at the Prime Osborn Convention Center. JCCI’s Race Relations Progress Report is an objective tool for tracking progress, prioritizing action and stimulating institutional change in six areas of documented racial disparity: Education, Income and Employment, Housing, Health, Criminal Justice and the Political Process.

One of the 27 recommendations from the 2002 Beyond the Talk: Improving Race Relations study was to create an annual report card on race relations in Jacksonville.

Giselle Carson chaired the 2008 Race Relations Progress Report review committee. This year’s report included for the first time a detailed survey of Jacksonville’s Hispanic/Latino community.
COMMUNITY SNAPSHOT

JCCI has launched Community Snapshot, an interactive web-based experience that brings real data, in real-time. The information people have come to rely on from the Quality of Life and Race Relations Progress Reports is now available online and updated instantly.

It is customizable to create charts and graphs to assist users who write a report, apply for a grant, make key decisions, advocate for change or are looking to make a difference in their neighborhood.

Maps provide contextual information to illustrate information in a given area. Graphs highlight important trends and charts allow users to make sense of the critical issues and concerns in their community.

Go to www.jcci.org and click on Indicators to take a snapshot of your community today.

"[JCCI's community indicators project] is having a direct impact on community and government sustainability. Their process was democratic, of manageable size, and well connected to local government."
– The Institute for Sustainable Development

HOW WE CAN HELP YOU

JCCI has launched CommunityWorks, building on its successes in facilitating positive change in Northeast Florida and beyond for the past 35 years.

JCCI’s process for civic engagement and community improvement has been replicated in cities around the world. The model, named a Best Practice by the United Nations, brings citizens and governments together to understand community trends, develop collaborative strategies and implement sustainable solutions. The Pew Partnership for Civic Change announced that JCCI’s work "is essential for every community" and named JCCI a “Solution for America.”

JCCI is available to engage your local community around important issues and bring JCCI’s reputation as an impartial, trusted convener to help sort through difficult decisions. We will help implement the JCCI model for lasting change – including research, consensus building, plan development, implementation and outcome measurement – to deal with an intransigent issue or to make good efforts even better.

Visit www.communityworks.us.com for more information about how we can help you.

United Nations: "[JCCI] has had a significant impact on the city by focusing attention and actions on key community issues. Moreover, there is an increasing trend in the development and use of local indicators by cities and communities worldwide."
**JCCI Forward**

JCCI Forward is a group of citizens from 25 to 45 years of age who develop their leadership and management skills to serve the community. Members participate in Issue Forums and Trainings to create practical solutions to local issues.

Forward participants are placed in key positions around the Jacksonville area, due to the essential skills and vital contacts they acquire. Many participants are now contributing members of other non-profit organization boards and hold elected offices in Florida. They attribute their success to the expertise gleaned from the program.

Several socials and networking opportunities are held to allow emerging talent to interact with existing community leaders. For more information concerning Forward and how you can be involved, visit www.jcci.org/forward.

**Trainings**

- How to Make Community Decisions: Consensus and Facilitation Skills
- How to be a Chair: Effective Meeting and Leadership Styles
- How to Make Ethical Decisions
- How to Communicate as a Leader
- Question, Persuade & Refer (QPR) Training

All A-Board Nonprofit Board Preparation Series:

- How to be a Board Member-Part One
- How to be a Board Member-Part Two
- How to be a Board Member-Part Three
- How to be a Treasurer: Reading the Numbers
- How to be a fundraiser
- How to Sell Yourself & Your Organization

**Issue Forums**

Changing Times: The NEW Business of Local Nonprofits
Globalization of Jacksonville: People, Perspectives & Perogies
Women in Executive Leadership: A Crack in the Glass Ceiling?

### 2008-2009 JCCI Forward Executive Committee

- **Chair**
  - Marcus Haile
- **Chair-elect**
  - Lee Brown
- **Immediate Past Chair**
  - Michael Connolly
- Mickee Brown, Action Plan Chair
- Elexia Coleman-Moss, Social Chair
- Ajanil Dunn, Member
- Circe LeNoble, Marketing Chair
- Jennifer Mansfield, Issue Forum Chair
- Katie Ross, Recruitment Chair
- Tatyana Ta, Training Chair
- Rhonda Williams, Member
- Allison Korman, JCCI Forward Board Liaison

Executive Committee members with Chris Fey, CEO of U.S. Preventive Medicine, and title sponsor of JCCI Forward

**Special Thanks to Friends of JCCI Forward**

JCCI acknowledges the strong community spirit of businesses, private foundations and organizations whose generous support helped make our success possible:

**JCCI Annual Meeting**
- Deutsche Bank

**JCCI Issues and Answers**
- Jacksonville Greyhound Racing
- Memorial Hospital
- Solantic

**JCCI Forward**
- U.S. Preventive Medicine
- Bailey Publishing
- Baptist Health
- Fidelity Investments
- JAXPORT
- Lewis, Longman & Walker P.A
- Nova Southeastern University
- Special Project Partners
- Stellar
- Visit Jacksonville
- WorkSource

**Quality of Life Progress Report**

**Funders**
- The City of Jacksonville
- United Way of Northeast Florida

**Champions**
- The Community Foundation in Jacksonville

**Our Money, Our City: Financing Jacksonville's Future**
- The Florida Times-Union
- W.C. and Susan Gentry
- The Community Foundation in Jacksonville
- Regions Bank

**Race Relations Progress Report**
- The Jacksonville Human Rights Commission
- Blue Cross and Blue Shield of Florida
- United Way of Northeast Florida
- AT&T of Florida

**Suzanne Morse, in Smart Communities, says that “the type of dialogue created and the methods used by the Jacksonville Community Council Inc. are transferable to and usable in any community, whatever its composition, character, problems, and issues.”**
FRIENDS OF JCCI

Andy Graham
Henry Graham
L. Javan Grant
Broderick Green
Kirby Green, III
Britt Greene
Hugh A. Greene
Steve B. Greenhut
Leean Greenwald
Lenora & Norman Gregory
Gresham, Smith & Partners
Russell Grice
Mark L. Griffin
Grimes Trucking
Thomas L. Grimes, Sr.
Melissa Gross-Arnold
Tyler A. Grunewald
Warren Grymes, Jr.
Barbara A. Gubbins
Heather M. Gwinn
Barbara A. Gubbin
Warren Grymes, Jr.
Tori Kaplan
Verline Justilien
Alex Juarez
Carrie Jones
Russ Jollivette
Rebecca & Walter Jettew
Jean Johnson
Kanisha Johnson
Rus Jollivette
Carrie Jones
Joyce T. Jones
Alex Juez
Thomas M. Jury
Verline Justilien
Tori Kaplan
Katherine Kasten
Joanne M. Kazmierski
Scott Keith
Barbara B. Ketchum
Lisa Kidd
Javiera
Jerry Knoll
Moran Irving Kolar
Jan M. Korb
Allison Korman
Joy & Howard Korman
Pam & Michael Korn
Dinah & Dan Kossoff
Kathryn & Thomas Kovarik
Douglas Kravet
Sunny & Harold Krivan
Kuhn Flowers
Michael Kuhr
Gabriela & Thomas Ladd
David M. Laffitte
Tony Lamell
Martha Lanahan
Michael Lanscance
Jeanne Lancaster
Barnwell & Edward Lane, III
Helen Lane
Michael W. Lanier
Rebecca Laracuento-Perez
William A. Larson
Rick LaSomb
Irene Lazzara
Lazzara Charitable Foundation
Leadership Jacksonville
Melanie A. Leckwart
Allyson Lee
Fred E. Lee, Jr.
Ginger Lee
Lee & Cates Glass
Stephen P. Lee
Thomas D. Lee, III
Walter M. Lee, III
John Lafiaf
Charles Lembcke
Circe & Shawn LeNoble
Linda J. Levin
Tom Lewis
Lewis, Longman & Walker, P.A.
Liberty Property Trust
John Lind
Jan Lipsky
David Lockart
Elizabeth A. Locke
Dawn Lockhart
David Long
Elizabeth Longnecker
Vincent Lopez, Jr.
Terry Lorince
Tony Lott
Alex Lowe
Jacquelyn Lowe
Helen Ludwig
Robert Lufrano
Alida M. Lupari
Eleanor & Wilford Lyon
John MacDonald
Erica Mack
Frank Mackesy
Steve Madden
Nan Mai
Susan & Jim Main
Krisen & Thomas
Majdanics
Janet & Jerry Mallot
Jack Mannilla
Jennifer Mansfield
Joey & Mackenzie Marshy
Kimberly Marrani-Hernandez
Conrad Marshall
Carla & James Martin
Robert E. Martin
Julie & William Mason
Edgar L. Mathis, Sr.
Karen B. Mathis
Jonathan May
Tracy May
Geretha Meyers
Mayo Clinic
Tonya McCleary
Pamela McClellan
Michael J. McCormick
Sandi McCracken
Steve McDaniel
Dennis McDermott
Heather Mceachen
Linda & Paul McElroy
Paul McEntire
Bill McGibony
Kathy McCollum
Kathleen B. McKenzie
Andrea G. McKeon
Rudolph McKissick, Jr.
James A. McLean
Nacole A. McNeill
Elizabeth G. Means
Mary B. Mehaffey
Memorial Hospital
Jacksonville
Mercantile Bank
Julie W. Mertens
Jeanne M. Miller
Michael J. Miller
Jay W. Millson
Jack F. Milne
Douglas J. Milne
Samantha Minson
Donna Mitchell
Teressa Monson-Gere
Suzanne Montgomery
Alexander Moore
Lisa V. Moore
Jorge F. Morales
Jack Morgan
Elexia Mass
Richard Mott
Barbara Moulding
Michael Mullin
Michael R. Munz
Cheryl Murphy
Jennifer A. Murphy
Jesse Murray
Museum of Science & History
John C. Myers
Ruth & Bernard Nachman
Franklin & William Nash
Roanid E. Natherson, Jr.
Shannon Nazworth
NE FL Community
Action Agency
NE FL Healthy Start
Coalition
NE FL Regional Council
Nemours BrightStart!
Newport Television
Joan & Russell B. Newton
Brian J. Nicholson
Robert M. Nied
Nonprofit Center of NE FL
Nova Southeastern University
Bobbie Gardner O'Connor
James L. O'Leary
Marsha Oliver
Jan Olson
Mike O'Malley
Michelle O'Rourke
Robert Overy
James Overton
George Owen
Janet D. Owen
PACE Center for Girls, Inc.
Sallyn Pajcic
Steve J. Pajcic, III
George Palmer
Lisa Palmer
Ted Pappas
Andrew T. Parker
Kimberly Parker
Lashun Parker
Grovenia Parker-Graham
Davalo Parish
Dorothy H. Pate
Patriot Transportation Holding, Inc.
Melanie Patz
Pam Paul
Pamela Y. Paul
Paul & Klare Reinhold Foundation, Inc.
PBB & J
PBB Architects, Inc.
Ju/Coby Pittman Peele
Linda & James Pellot
Edward F. Perez
Thomas F. Petway, III
John Peyton
Mary Alice Phelan
Mary & Jerald Pietan
David Pimentel
Bert Piltman
Leerie T. Poechmann
Carol Poindexter
Brenda Pollak
Portofino Pools
Jack Potter
Bill Powell
Filzhugh K. Powell, Jr.
Gary Powers
Theresa O'Donnell Price
Andrew Price
J.W. Prichard, Jr.
Cassius Priestly
Ray Purvis
Jean L. Pyle
Peter Racine
Friends of JCCI

John Rafferty
Rail America Inc
/ FEC Railway
Diane Raines
Brad Raney
Amy & Stephen Rankin
Julie Reese
Marvin Reese
Regency Centers Corp.
Regions Bank
Jim Register
Amanda & Jacob J.
Reid Payne
Klare & Paul Reinhold
Reinhold Corporation
Franklin Reinstein, Jr.
John Reyes
Reynolds, Smith & Hills, Inc.
Robert Rhodes
Dan Richard
Cheryl A. Riddick
Carleton T. Rider
Gloria & Jim Rinaman
Rink Design
Partnership, Inc.
River Region
Human Services
George Robbins, III
Roberts Charitable Trust
Seka Roberts
Rhodes Robinson
Judith C. Rodriguez
Elizabeth Rodriguez
Rogers Tows, P.A.
Bryant Rollins
Judy & Kerry D
Romesburg
Chelsea Rose
Gene Ross
Katherine L. Ross
Francesca Rutherford
Michael Rutherford
Patricia & John Rutherford
Tom Ryan
Heather Samorisky-Mills
Geoffrey Sample
Patricia Gillum Sams
Katherine M. Sandusky
Fred Sarkees
Madeline Scales-Taylor
Linda C. Scanz
Frederick W. Schantz
Anna Scheu
Margareta & William Scheu
Carol S. Spalding
Marlene Spalten
Isabelle Owen Spence
Michael Spigel
Justin E. Spiller
Jerry Spinks
Helen & Robert Spohrer
St. Joe Company
St. Johns River Water Management Dist.
St. Vincent’s Medical Center
State Farm Insurance Co.
Cliff Stayton
Corina Steiger
Brooke & Martin Stein
David A. Stein
Jay Stein
Rebecca & Richard Stein
SteinMart
Stellar
Shirley Stetson
Eric Stewart
Katrina O. Stinson
Connie Stophel
Cindy Stover
Alexander Stremlitzer
Darby Stubberfield
Stephan M. Suddath
Catherine Sugrue
Susan Sulzbacher
Pamarnthe Sumadhuri
SunTrust Bank
Charles R. Sussman
Caroline & David Swain
Swisher International, Inc.
James E. Sylvester
Tatyanar Ta
Darcas G. Tanner
Allen Tarkenton
Julie Taylor
Brian D. Teeple
Brooks Terry
The Bolles School
The Community Foundation
The Florida Times-Union
The Main Street
America Group
The Thomas & Irene
Kirbo Charitable Trust
Carol Thompson
Deborah K. Thompson
Joseph F. Thompson
Penny Thompson
Peggy & Allen Tilley
Nancy Toman
Autumn Tomas
Mike Tomko
Charlie Tomm
Elizabeth F. Towers
Katy & Charles D. Towers
Susan B. Towler
William Townsend
Lee Townsend
John E. Trainer, Jr.
Zeb Teree
Nicole Trueblood
TTV Architects, Inc.
Jarrod Turner
U.S. Preventive Medicine
Mary Jane & Jack Uible
UNF Governmental Affairs
United Way of
Northeast Florida
Jane Upton
Veronica W. Valentine
Thomas Van Berkel
Joan & James Van Vleck
Elin Vance
Visit Jacksonville
Kory D. Von Leue
Jamie Vretis
Tii T. Vu
Vystar Credit Union
B.J. Walker
Walla Walla
Community Council
Steve R. Wallace
Buffy Walsh
Robert Walters
Judy Walz
Douglas A. Ward
Lowrie A. Ward
Michael Ward
Gianna & Joel Warner
Glenda Washington
MaliVai Washington
Nina Waters
Wayne Waters
Chantell & Kevin Waters
Bill Watson
Courtney Weatherby
Deelores Barr Weaver
J. Wayne Weaver
Weaver Family Foundation
Richard N. Weber
Kathryn & Gerald Weeden
Ann & Howard Weisz
Diddi Wells
Terry West
Adrian West
Susan West-Schantz
Scott Whalen
Susan & A. Quinton White
Edward W. White, Jr.
Elizabeth White
Robert E. White, Jr.
Jeffrey Whiston
John F. Wilbanks
Albert & Linda Wilkinson
Antoinette C. Williams
Ashley Williams
Charles J. Williams, III
Claudette Williams
Donya Williams
James A. Williams
Jessica J. Williams
Patrick Williams
Rhonda Williams
Stephen C. Williams
Valerie D. Williams
Dottie S. Wilson
Meta Wilson
Michael Wilson
Stephen K. Wilson
Crystal Wimes
James H. Winston
Chris Wirth
Tina Wirth
WJXT-TV 4
Cami & Chuck
Wadephouse
James B. Wood
Matt Wozniak
Andrew Yang
Wassan T. Yassin
Alton W. Yates
Evan J. Yegelwel
YMCA of Florida's
First Coast
Chuck Young
John Zell
Joshua J. Zmroczek
Rose Zunrowski

...And for those of you who answered the call of our special appeal, you have our sincere appreciation!

Get Involved

JCCI is open to all who want to improve themselves and their community.

The continued success of JCCI depends on the support of a membership diverse in race, age, gender, occupation and interests. Members participate in a variety of ways, and stay educated about community issues through our events and activities. JCCI is a 501(c)3 non-profit organization.

Contact us at: 2434 Atlantic Boulevard, Suite 100, Jacksonville, Florida 32207
Phone: 904.396.3052 Fax: 904.398.1469 Email: mail@jcci.org Website: www.jcci.org
Staff

Charles R. “Skip” Cramer
Executive Director

Ben Warner
Deputy Director

Chandra Echols
Executive Assistant

Earlene Hostutler
Administrative Director

Laura Lane
Research Director

Kathleen McKenzie
Program Director

Samantha Minton
Communications Director

Cheryl Murphy
Community Outreach Director

Lashun Parker
JCCI Forward Manager

Steve Rankin
Program Director: Implementations & Special Projects

Michelle Simkulet
Finance Director/Forward

Our Money, Our City: Financing Jacksonville’s Future Study Committee.

Executive Director Skip Cramer and JCCI interns Chris Peterson & Vanessa Fluery host Kyrgyz Republic dignitaries

Adrienne Conrad and Mary Ellen Smith

Mary Goldsmith, Karen Smith and Rhonda Williams

Duval County Public Schools Superintendent Ed Pratt-Dannals hosts a Forward Mystery Guest Lunch event
Special thanks to our Annual Meeting sponsor

Deutsche Bank